Acas EQUALITY AND DIVERSITY POLICY

Underlying Principle

1. Everyone is different and has something unique to offer. Acas wants to respect and understand these differences and to make the most of everyone’s talents.

Definitions

2. Diversity is about understanding, recognising, respecting and valuing differences.

3. Equality is about managing differences so that everyone has equality of opportunity through a fair and consistent approach to the application of rules, policies and procedures. We recognise that sometimes this will mean treating people differently. This commitment is relevant to all we do, how we manage ourselves and how we deliver our services.

4. We will promote equality and diversity across all areas. Our Vision pledges state:

   • We aim to be a fair, unbiased and professional public service
   • Our priority is to meet customers’ needs
   • We are committed to and promote equality and diversity
   • We are proud of our staff, respect their views and invest in helping them meet their potential
   • At all times we are accountable for our performance
   • We are one organisation, no matter where we are based or what job we do

Summary statement

5. We will not tolerate discrimination because of a protected characteristic, these are Age, Race, Sex, Gender Reassignment, Disability, Sexual Orientation, religion or Belief, Pregnancy or Maternity and Civil Partnership or Marriage. We will also not discriminate because of working patterns or trade union membership nor will we tolerate harassment or bullying on these or any other grounds. A separate Bullying and Harassment policy
'Maintaining dignity and respect at work' is available for staff to access via the intranet.

6. We are fully committed to and undertaking action on the duties placed upon us as a public body under the Equality Act 2010 and other forms of legislation that combat discrimination and promote equality and diversity.

7. We will ensure that everyone in Acas is respected and can give of their best, irrespective of who they are or what job they do.

8. We will work hard to ensure that our services are accessible to a diverse community.

**Leadership and management**
9. The Board takes overall responsibility for the development of equality and diversity, leads by example and ensures that progress is reviewed and further actions instigated as necessary.

10. All Acas leaders and managers at all levels will demonstrate their commitment to promoting equality and diversity, and take responsibility for progress, and all staff have personal responsibilities to treat everyone with respect, consideration and without prejudice and to promote the same levels of behaviour in colleagues.

**Indicators of success**
11. Leaders and managers visibly:
   - challenge unacceptable behaviours and create a climate where complaints can be raised without the fear of reprisal
   - take firm action where unfairness or inconsistency exists
   - encourage and support diversity within their teams
   - demonstrate and promote considerate and fair behaviour
   - treat staff with dignity and respect and recognise and value individual skills and contributions
   - demonstrate through words and actions that diversity is an integral part of meeting the business priorities
   - create an environment in which staff are able to identify and share good practice, celebrate success and encourage positive attitudes towards diversity
   - comply fully with Management and Leadership National Occupational Standards relating to Equality and Diversity

**Accessibility of our services**
12. We will continue to review service provision to ensure accessibility for all, and that inadvertent discrimination against any community does not arise.

13. The starting point for such a review is to carry out equality impact assessments to identify and tackle any unintentional discrimination we may find in the provision of our services to customers, stakeholders or staff.

14. This should lead us to consider the language we use and how we communicate information, along with the accessibility of our buildings.

15. We are committed to reach the position where with everything we do equality and diversity considerations are built in from the beginning. To do this we will need to understand the different and diverse requirements of our customers and of our staff and to involve them in the planning stages of new initiatives.

**Communication**

16. We will ensure that this policy is accessible and understood by everyone in Acas.

17. Getting our message across successfully means all staff will:

   - be aware of Acas policies on equality & diversity
   - understand the benefit of valuing diversity and how this impacts on the work of Acas
   - have a greater awareness of the value of more inclusive communication
   - understand their own role in promoting equality and diversity
   - be aware of their legal responsibilities under current equality legislation.

18. Senior managers will discuss these messages at team meetings; information will be fed back from our Fair Treatment Contacts and Disability Champions to the Equality and Diversity group for appropriate action. Participation in the Civil Service wide engagement Survey will give us the opportunity to benchmark against a wide group of bodies.

19. Our customers will be able to access the policy on our website: [www.acas.org.uk](http://www.acas.org.uk).
When things go wrong

20. Employees who feel they have been unfairly treated contrary to this policy should raise their concerns with managers in order to get them addressed. If matters are not addressed the individual can raise a grievance using the normal grievance procedure. All complaints will be investigated thoroughly and without delay.

21. Contravention of this policy by way of harassment of or discrimination against a colleague will be considered a disciplinary offence and dealt with under the disciplinary procedure. Additional guidance is available in the Bullying and Harassment policy.

22. Employees should feel confident that raising a grievance will not have an adverse effect on them, and that Acas will protect them from victimisation.

Policy Review

23. We are committed to keeping this policy current and relevant. It will be monitored and reviewed annually. Equality impact assessments will be carried out by policy owners and the results fed into the Equality & Diversity Group for information.

Outcomes

To demonstrate our commitment to date the outcomes we have achieved over the last 12 months are set out at Annex 1

Action Plan

Our Action Plan to underpin the commitments made in this policy is currently under review.
Annex 1

Outcomes

Some of what we have done so far

Internally

We used assessment centres as our preferred method of selection, which where we can, are open to external candidates, as a demonstration of our commitment to develop a representative workforce. We will continue to monitor this process and make adjustments as necessary. We have been commended by the Civil Service Disability Network for the work we have done in trying to meet the needs of staff with disabilities, by applying reasonable adjustments. We recognise that more work is still required to clarify whether staff with disabilities or long term health condition can access the recruitment process fairly.

In July 2009 all staff were issued with a diversity awareness distance learning workbook. The validation process included an online or telephone assessment at the end of the process. 84% of our staff worked through the material and completed the assessment. We continue to ensure that everyone new to Acas receive equality awareness training.

Following a comprehensive staff equality monitoring exercise we now have data on over 80% of our staff. We are now in the position to provide a more accurate picture of the workforce.

An Equality and Diversity Group which is a joint committee between ACAS management and the trade unions, chaired by our Diversity Champion, meets quarterly to ensure that we meet our legal obligations and to promote equality and diversity within Acas.

The Disability Involvement Forum which was established in partnership with Scope in July 2008 has worked with Acas colleagues in carrying out several equality impact assessments. Members of the Forum have provided comments on our Equality and Diversity policy document, Bullying and Harassment and Attendance Management. This has led to changes being made in the language and terminology used. For further information on the work of the Forum please follow the link on the Acas website www.acas.org.uk.
Externally

We undertake and commission research into equality and diversity such as a research paper on “Gender differences in enforcing employment rights” which touches directly on our conciliation activities and will form the starting point for impact assessing impact the services we provide.

We have published schemes outlining our race, disability and gender duties. These can be found on the Acas Website.

Again through our Disability Involvement Forum equality Impact Assessment of our Helpline Service and as a result of that we have responded positively to a number of their findings such as providing more upfront guidance on our website about using the Helpline Service and reviewing the call handing process. We will continue to review the recommendations and the action points arising.

We have an Equality and Diversity Theme Group, consisting of staff from across Acas including those with experience of working directly with employers. This group influences the broader public policy debate on equality and diversity and recent themes for consideration have included the implication of human rights legislation on employment relation and the Equality Act.

We have a network of specialist equality and diversity advisers around the country. On request we can work with customers to develop new policies or look at their current policies and practices, recommend improvements, help put them in place and provide training if needed. This includes reviewing an organisation’s equal opportunity policy, recruitment systems, training programmes and/or how to deal with harassment.

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Our first visit is free of charge and usually takes no more than an hour. It’s up to the customer to decide if they require further help.